

THE COMMONWEALTH CLUB

ANNUAL REPORT

FOR FISCAL YEAR 2011 – 2012

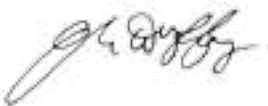
Dear Club Members and Friends,

In the past year, we have hosted another full complement of wonderful speakers ranging from politicians Michele Bachmann and Nancy Pelosi to prestigious members of the media such as Tom Brokaw and Jim Lehrer.

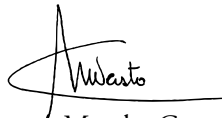
The Commonwealth Club is a Bay Area community organization with a broad reach throughout the nation and the world, on hundreds of radio stations and the Internet. The Club provides local, intimate conversations around important topics, and the reach to engage a national audience. We are truly an organization that serves the broad public interest. We are energized by all who are involved with the Club, whether you attend our events, listen to the programs on the radio or online, or are members and donors helping to ensure the Club's financial vitality.

Thank you for all you do to make the Club a flourishing civic treasure by contributing your thoughts, your time, your talents and your dollars to make it all happen. We hope you enjoy this snapshot of one year in the life of the Club.

Warm regards,



Dr. Gloria C. Duffy
President and CEO



Maryles Casto
Chair, Board of Governors

OUR ANNUAL ACHIEVEMENTS

- Launched *Commonwealth Unbound*, the expanded digital edition of *The Commonwealth* magazine.
- Continued to present balanced programs on key topics, with speakers ranging from Michele Bachmann to Paul Krugman, Nancy Pelosi to John Stossel.
- Entered into contract to purchase 110 The Embarcadero as the new permanent home for the Club (with purchase completed in October 2012, our 12-13 fiscal year).
- Launched Week to Week, a lively program series featuring a variety of viewpoints on news and politics.
- Hosted numerous important thought leaders to large sell-out crowds. For example, General Colin Powell, Chris Matthews, Tom Brokaw and Jim Lehrer.
- The Club's Inforum division, by and for younger generations, presented its largest event ever with 1,200 in attendance to hear Rachel Maddow.
- Stimulated by a discussion at a Climate One program, General Motors CEO Dan Akerson discontinued funding of the Heartland Institute, an organization that disputes the validity of climate science.
- Released the Club's first app for mobile devices.

THE QUOTABLE COMMONWEALTH

"I've even had members of Congress say to me, 'You know, it was your speech that convinced me to vote for the [Iraq War] resolution.' I say, 'Sorry, sir, you voted for it four months before my speech. Nice try.'"

–Colin Powell

Former U.S. Secretary of State; Former Chairman, Joint Chiefs of Staff; Author, It Worked for Me: In Life and Leadership; June 7, 2012



"We have started to think about the military as being kind of superhuman, having any capability that we want to give to them. When you end up devoting that much of your budget to a resource like that for decades, they probably should be superhuman by now."

–Rachel Maddow

MSNBC Host; Author, Drift: The Unmooring of American Military Power; April 12, 2012



"We can encourage volunteerism and community service without doing it through government. This is the purpose in our country of churches and voluntary organizations – and this vast network, as Herbert Hoover called it, of mediating institutions, community organizations that make up the fabric of our culture."

–Margaret Hoover

Contributor, Fox News; Author, American Individualism; July 26, 2011



"During the dark days of our industry, during the 2006–2009 period, when a lot of our competitors – not just the domestic but overseas as well – were cutting back on R&D, cutting back on product [development] programs, we actually accelerated ours. There's no point in going through a very painful restructuring if you come out at the end of the tunnel and the cupboard's bare."

–William Clay Ford Jr.

Executive Chairman, Ford Motor Co.; October 27, 2011



"Our great strengths as a country remain our openness to ideas and talent, our capacity to innovate, our excellence in higher education, a willingness to invest public resources strategically in scientific research and discovery, and the political will to confront challenges with wisdom and force."

–Timothy Geithner

U.S. Secretary of the Treasury, April 26, 2012

"If you were listing the 1,000 adjectives for Steve [Jobs], 'nice' would not be one of them. 'Kindness' would not be up there. He actually seemed to live as if the normal rules didn't apply to him."

–Walter Isaacson

CEO, the Aspen Institute; Former Chairman and CEO, CNN; Author, Steve Jobs; December 14, 2011

THE TOP 10 PROGRAMS OF 11/12

1. Rachel Maddow

2. Andy Cohen

3. Paul Krugman

4. Christina Romer & Michael Boskin

5. Tom Brokaw

6. Walter Isaacson

7. Timothy Geithner

8. General Colin Powell

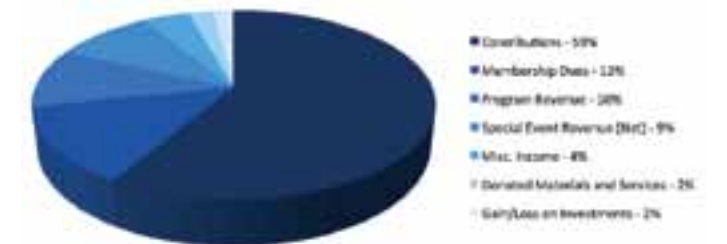
9. Robert Reich

10. Nancy Pelosi

THE CLUB BY THE NUMBERS

REVENUE	FY 12		FY 11	
Contributions	\$3,925,173	59%	\$2,252,637	41%
Membership Dues	\$889,185	13%	\$895,493	16%
Program Revenue	\$675,846	10%	\$642,066	12%
Special Event Revenue (Net)	\$630,066	9%	\$594,058	11%
Misc. Income	\$296,893	4%	\$199,049	4%
Donated Materials and Services	\$158,711	2%	\$380,898	7%
Gain/Loss on Investments	\$133,498	2%	\$477,204	9%
Total	\$6,709,372	100%	\$5,441,405	100%

2012 Revenue



EXPENSES	FY 12		FY 11	
Program Services	\$3,818,381	92%	\$3,827,887	92%
Management and General	\$338,904	8%	\$349,827	8%
Total	\$4,157,285	100%	\$4,177,714	100%

2012 Expenses



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